

Health and Wellbeing Board 29 th September 2015	 Tower Hamlets Health and Wellbeing Board
Report of the London Borough of Tower Hamlets	Classification: Unrestricted
Health and Wellbeing Strategy Refresh	

Lead Officer	Melanie Clay, Corporate Director Law, Probity and Governance
Contact Officers	Louise Russell, Service Head for Corporate Strategy and Equality
Executive Key Decision?	No

Summary

This report outlines the approach that will be taken to develop the refreshed Tower Hamlets Health and Wellbeing Strategy. All Health and Wellbeing Boards have a duty to publish and deliver local health and wellbeing strategies. This strategy will be developed through a partnership approach, consulted on, presented to the CCG Board, HWB and endorsed by the Council's Cabinet.

Formal approval of the Health and Wellbeing Strategy and its delivery plans will be sought in July 2016. Once approval has been given, the Strategy will then be published.

Recommendations:

The Health & Wellbeing Board is recommended to:

1. Agree the timeframe for the refresh of the Joint Health and Wellbeing Strategy
2. Note that a priority setting workshop for HWB members is planned for November.

1. REASONS FOR THE DECISIONS

- 1.1 The Joint Health and Wellbeing Strategy is due a refresh as the existing strategy comes to an end in 2015. The HWB is asked to agree the refresh timeline for the new strategy.

2. ALTERNATIVE OPTIONS

- 2.1 An alternative timeframe for the refresh of the Joint Health and Wellbeing Strategy can be developed. Consequently, the Strategy could be brought forward or delayed, depending on the Board's decision. If delayed, the current strategy and its delivery plans can be extended.

3. DETAILS OF REPORT

Introduction

- 3.1 The Health and Wellbeing Strategy 2013-16 and its associated delivery plans are required to be reviewed and refreshed to be ready for delivery between 2016/19. The Health and Wellbeing Strategy will be built on a firm evidence base; with the Joint Strategic Needs Assessment at the centre of this. Data from the Community Plan/Medium Term Financial Plan consultation will also be utilised.
- 3.2 The development of the Health and Wellbeing Strategy will start with a seminar and forward looking workshop for key stakeholder organisations and HWB members. The seminar and workshop will be facilitated by the Corporate Strategy and Equality team, the LGA and the King's Fund respectively. There will be a need for constant dialogue with the Board, the CCG, key stakeholders and Council committees. The Health and Wellbeing Strategy subgroup will act as the project board for the refreshing of the Health and Wellbeing Strategy with regular reports provided at the Executive Officer Group and HWB.

Health and Wellbeing Strategy Workshop

- 3.3 A workshop, facilitated by the Local Government Association, is planned for November 2015. It will look at future trends in the local health and social care landscape; our current strategy priorities and how they align with any anticipated future changes in local health needs. This workshop will allow HWB members to evaluate delivery against the current strategy priorities and steer the development of the new priorities in the refreshed HWS.

Strategy refresh timeline

- 3.4 The project outline for the refresh of the Health and Wellbeing Strategy is below. The Council's Corporate Strategy and Equality team and Public Health will be leading on the development of the Strategy. The final draft of the refreshed Health and Wellbeing Strategy will be presented to the HWB in July 2016.

Strategy Development	Activity	Timescale
Scoping and reviewing	Development of a communication and engagement plan for the Strategy Refresh	September
	Engagement with key stakeholders on their current priorities and strategies (CCG, CVS, and Healthwatch etc.)	September - October
	<p>HWB Workshop – Supporting board members to develop thinking/priorities for the Health and Wellbeing Strategy (local input through elected members)</p> <ul style="list-style-type: none"> • An opportunity for HWB members to review the existing strategy’s priorities and outcomes • Presentation of the EOG’s King’s Fund session outcomes • Board members to agree draft priorities <p>Workshop attendees: all HWB members</p>	November
Framework and emerging priorities	Priority mapping	September - October
	Seminar on future health and social care trends	October
	Gap analysis of stakeholder strategies and priorities	September - October
	Resident engagement programme to capture their views on health and their priorities	September – October
	Review of needs analysis and other material	September - October
	Draft framework and emerging priorities papers taken to the HWS subgroup	October
	Consultation on the draft framework with stakeholders, residents, Healthwatch and the Community Plan Delivery Groups	October/November
	Amended framework and emerging priorities paper taken to the HWS subgroup	November

	Framework and emerging priorities paper taken to the HWB	November
Priority development	Templates completed by sub-group on agreement of the new priorities	November
	Engage community plan delivery groups on the wider social determinants of health	November - January
Outline strategy and measures	Development of outcome measures	November - January
	Equalities Analyses	January
	Draft HWB Strategy taken to the HWS subgroup	January
	Consultation on the draft HWB Strategy	January – February
	Draft HWB Strategy taken to CMT/MAB	February
Delivery Planning	Workshops around priority delivery plans (using the logic model to develop activities)	March
	Delivery focused workshops with local community – Healthwatch, CVS and other groups	March - April
	Delivery plan templates completed by priority leads	April – May
	Draft delivery plans taken to the Subgroup	May
	Draft delivery plans taken to CMT/MAB	May – June
Finalising Strategy and Delivery Plan	Final draft considered by MAB/CMT/Cabinet	June – July
	Final draft considered by CCG Governing Body	June – July
	Final draft considered by HWB	July
	Launch	July

4. COMMENTS OF THE CHIEF FINANCE OFFICER

- 4.1 The work to refresh the strategy is being funded through existing resources within the Corporate Strategy & Equality team. London Councils have provided a grant of £7k for the workshop facilitated by the Kings Fund, the workshop facilitated by the LGA is directly funded by the Department of Health.

5. LEGAL COMMENTS

- 5.1 The Health and Social Care Act 2012 (“the 2012 Act”) makes it a requirement for the Council to establish a Health and Wellbeing Board (“HWB”). S.195 of the 2012 Act requires the HWB to encourage those who arrange for the provision of any health or social care services in their area to work in an integrated manner.

- 5.2 This duty is reflected in the Council's constitutional arrangements for the HWB which states it is a function of the HWB to have oversight of the quality, safety, and performance mechanisms operated by its member organisations, and the use of relevant public sector resources across a wide spectrum of services and interventions, with greater focus on integration across outcomes spanning health care, social care and public health.
- 5.3 Section 116A of the Local Government and Public Involvement in Health Act 2007 places a duty on the HWB to prepare and refresh a joint strategic health and wellbeing strategy in respect of the needs identified in the Joint Strategic Needs Assessment, so that future commissioning/policy decisions are based on evidence. The duty to prepare this plan falls on local authorities and the Clinical Commissioning Group, but must be discharged by the HWB.
- 5.4 In preparing this strategy, the HWB must have regard to whether these needs could better be met under s75 of the National Health Service Act 2006. Further, the Board must have regard to the Statutory Guidance on Joint Strategic Needs Assessments and Joint Health and Wellbeing Strategies published on 26 March 2013, and can only depart from this with good reason.
- 5.5 The review of the strategy provides the opportunity to refresh and update the focus of the HWB to reflect current and future needs within the borough. This review programme provides the basis for the HWB to collate the perspectives of all relevant and interested parties before agreeing any final strategy and plan.
- 5.6 When considering the recommendation above, and during the review itself, regard must be given to the public sector equalities duty to eliminate unlawful conduct under the Equality Act 2010. The duty is set out at Section 149 of the 2010 Act. It requires the Council, when exercising its functions, to have 'due regard' to the need to eliminate discrimination (both direct and indirect discrimination), harassment and victimization and other conduct prohibited under the Act, and to advance equality of opportunity and foster good relations between those who share a 'protected characteristic' and those who do not share that protected characteristic.

6. ONE TOWER HAMLETS CONSIDERATIONS

- 6.1 An equalities assurance exercise and (if necessary) an equalities analysis will be undertaken as part of the strategy development and will cover all of the 9 protected characteristics. The Health and Wellbeing Strategy aims to address any health related inequalities and need within the Borough.

7. BEST VALUE (BV) IMPLICATIONS

- 7.1 The Health and Wellbeing Strategy sets out the local health and social priorities for Tower hamlets. The Council will secure economy, efficiency and effectiveness in the course of its contributions to the actions which deliver this

strategy. These actions will be set out in the Strategy's accompanying delivery plans.

8. SUSTAINABLE ACTION FOR A GREENER ENVIRONMENT

- 8.1 There is a wealth of evidence, most recently compiled and presented within the Marmot review of health inequalities, identifying the considerable impact on health of wider social, economic and environmental impact on health, in particular housing, educational attainment, employment and the physical environment. These will be addressed as wider determinants of health within the Health and Wellbeing Strategy.

9. RISK MANAGEMENT IMPLICATIONS

- 9.1 The Tower Hamlets Health and Wellbeing Strategy is, by its nature, extremely broad. Its success depends on a range of enablers which are considered within the Strategy.
- 9.2 Delivery planning and performance management arrangements will be put in place to ensure delivery of the strategy. The Health and Wellbeing Strategy Sub-Group, which is formed of representatives from partners on the Board, including Healthwatch and voluntary sector representatives, will be key to driving the strategy centrally, as will the groups and leads driving and reporting on each of the four priority areas. The Health and Wellbeing Board will need to play a pivotal role in ensuring that outcomes are met and that challenges are raised where necessary.

10. CRIME AND DISORDER REDUCTION IMPLICATIONS

- 10.1 Health issues, in particular in relation to mental health, alcohol and drugs misuse have a significant impact on crime and disorder. The Health and Wellbeing Strategy will identify key opportunities to work with partners and the Crime and Disorder Partnership, including around substance misuse, domestic abuse and the health needs of (offenders/ex-offenders) sex workers.

Linked Reports, Appendices and Background Documents

Linked Report

- None

Appendices

- None

Local Government Act, 1972 Section 100D (As amended)

List of "Background Papers" used in the preparation of this report

List any background documents not already in the public domain including officer contact information.

- None

Officer contact details for documents:

- N/A